COMMUNITY GRANT APPLICATION

GRANT APPLICATIONS MUST BE SUBMITTED TO THE KETCHIKAN GATEWAY BOROUGH FINANCE DEPARTMENT BY CLOSE OF BUSINESS DAY MARCH 2, 2020.

- 1900 First Avenue, Suite 118, Ketchikan, Alaska 99901  
- Email: brendas@kgbak.us  
- Phone: 907-228-6614  

THE PROCESS

In order to provide funding to community based non-profit agencies, the Ketchikan Gateway Borough designed this form to gather information on applicants' programs, projects and/or operations.

The community grant program is subject to annual appropriation by the Ketchikan Gateway Borough Assembly. After the application deadline, the applications will be reviewed and scored by the Borough Grant Committee, which will make funding recommendations to the Borough Assembly. The funding recommendations will be included in the Draft Borough Budget. Grant amounts may be amended by the Assembly during the introduction or adoption of the Borough Budget.

REPORTING

Organizations awarded grants of $5,000 or greater are required to complete and submit a timely Quarterly Grant Report Form in the first, second and third quarters to the Ketchikan Gateway Borough. Quarterly reports are required even if no reimbursement is requested for a quarter.

At the end of the fourth quarter, organizations awarded grants of $5,000 or greater shall complete a Final Report Form and submit it to the Borough Finance Department by July 31.

Organizations awarded grants totaling $0-$4,999 are not required to complete quarterly reports, but must submit a Final Report Form with any final reimbursement requests before July 31.

The reporting deadlines are as follows:

- First Quarter (July-September) Progress Report: October 31
KETCHIKAN GATEWAY BOROUGH
1900 First Avenue Ketchikan, Alaska 99901

- Second Quarter (October-December) Progress Report: January 31
- Third Quarter (January-March) Progress Report: April 30
- Final Report: July 31
Section A: Organizational Information

1. Name of Organization: Ketchikan-Gero-Kanayama Exchange, Inc.

2. Address: P.O. Box 6774, Ketchikan, AK 99901

3. Telephone: __________ Email: info@ketchikangerokanayama.org

4. Contact Person Name/Title: Patricia Perrier, co-president

5. Cellphone of Contact Person: __907-617-8407

6. A Registered Non-Profit with the IRS? Yes __X__ No ______

7. A Registered Non-Profit with the State of Alaska? Yes __X__ No ______

8. Date of Incorporation? __1989__

9. Providing Services in Ketchikan Gateway Borough? Yes __X__ No ______

10. Number of Paid Full-Time Staff: ___0___________

11. Number of Paid Part-Time Staff: ___1___________

12. Number of Volunteers Last Fiscal Year: ___12___________

13. Number of Interns: ___0___________

14. Current Fiscal Year Operating Budget: $___44,350.00___________

15. Top Three Revenue Sources for Organization Last Fiscal Year (Include Funding Source and Amount Received):

   a. Ketchikan Gateway Borough grant, $17325.00
   b. Ketchikan Gateway Borough School District, $15,000.00
   c. Holland America in-kind grant, $1000.00
Section B: Funding Request

1. Amount Requested: $17,500.00

2. Did the Organization Receive Funding from the Ketchikan Gateway Borough Last Year?
   Yes [X]  No ______
   If Yes, Answer 3 Through 4.

3. Amount Requested from Borough Last Fiscal Year? $17,325.00

4. Amount Received from Borough Last Fiscal Year? $17,325.00

5. Program/Project Title Requesting Funding for:
   Continued support for exchange program of teachers/students between Ketchikan and Kanyama/Gero, Japan

6. Would the Project or Program Purpose Provide Services
   □ Economic Development
   □ Recreation
   □ Transportation
   [X] Education
   □ Animal Protection
   □ None of the Above (If so, Explain Below)

________________________________________

________________________________________

Community Grant Application
Section C: Narrative on Purpose, Goals and Value of Funding Request

Each Applicant Shall Submit a Narrative no greater than 3 Pages that Addresses the Following:

1. An explanation on how the history, mission and program purpose aligns with at least one of the following categories: education, animal protection, economic development, recreation, and/or transportation.

2. A description of what the organization intends to do with the requested funding. This should include how many individuals and what population would be served as well as any unmet community needs that the organization is seeking to address.

3. An explanation about how the organization is uniquely positioned to provide the services proposed.

4. Three specific goals and objectives that the organization would seek to achieve with the requested funding. This should include well-defined measurements by which success would be assessed.

5. A justification as to why the funding request is proportionate to expected benefits.

6. An explanation as to the positive impact or enhancement to the community.
Attachments: (Please attach in order listed below)

Purpose, Goals and Value of Funding Request

☐ Narrative addressing questions in Section C.

Finances

☐ Audited financial statement for the last fiscal year, if available, or form 990.

☐ The current year operating budget, to include your project expenses and revenues.

☐ If the funding request is for a specific program or capital project, include a budget for the program and/or project.

☐ A list of other agencies that funded your organization in the last fiscal year, including amounts contributed.

☐ If funding for a capital project is being requested, what is the annual cost and long-term operation and maintenance costs of this project? Provide backup material.

Other Supporting Materials

☐ A verification of the organization's or fiscal agent’s tax-exempt status under section (c) 3 of the IRS code or a letter of determination from the IRS.

☐ A certificate or other proof of good standing from the DCCED (if incorporated).

☐ A current list of the governing board.
February 26, 2020

Ketchikan-Gero-Kanayama Exchange, Inc

RE: Grant Application for Ketchikan Gateway Borough

Section C:

1) The program began in 1986 with Darroll Hargraves, superintendent of Ketchikan Gateway Borough Schools, wanting to begin an international exchange program. He contacted a professor he knew at UA-Fairbanks, who in turn contacted a professor he knew at Gifu University. The two matched Ketchikan with Kanayama, who was also beginning a search for an exchange program. In his efforts, Hargraves was supported by then borough mayor Ralph Gregory. The purpose was for furthering education of students and exploring the possibilities of economic benefits. Kanayama was considered ideal because of its similarities: population size, industries, similar locale features, and the same number of schools. A group of officials from Kanayama traveled to Ketchikan in November 1986 to discuss a future relationship, and in early 1987 officials from Ketchikan traveled to Japan and signed papers of intent. The top goal was established to be educational, and the first exchange of teachers and students began in 1987. Ketchikan-Kanayama Exchange was incorporated in 1989 to administer the program in conjunction with the local school district and continued to receive support resolutions from the borough. In 2004 Gero City was formed when Gero, Kanayama, and 4 other towns merged into a greater city structure; the purpose was for economic streamlining and efficiency, and our exchange reflected this change by becoming Ketchikan-Gero-Kanayama Exchange, Inc. The main goal of the exchange lies in education, but to a smaller extent Ketchikan experiences an economic benefit as well: visiting students lover to shop and therefor help impact local businesses positively during an off-tourist time of year.
2) Each year since 1987, Ketchikan and Kanayama/Gero have exchanged teachers; our teacher will help teach English skills in Japan, local and American customs, and share knowledge of Ketchikan in particular. Their teacher to Ketchikan teaches Japanese language classes and Japanese customs to middle school students at Schoenbar Middle School, and Japanese culture and customs to students in the elementary schools. In addition to the exchange of teachers, a group of students visit its retrospective exchange city each year for 10-14 days; the teachers each help prepare the visiting students to ensure the best possible outcome for learning about a different culture and country. The borough grant helps pay the salary for our teacher-to-Kanayama; in return we get a teacher for Japanese language at the Middle School. In smaller part, the grant also helps with securing a visa for the Japanese teacher, and helps with costs incurred while the exchange students are here. The exchange organization believes the expected results are totally worth the funding requested; we believe in maintaining a long-standing and successful international exchange program.

3) Our organization is comprised of members which have all been part of the exchange in the past, and who all harbor a fervent desire to see the exchange succeed. Because of this desire our members all volunteer their time to the exchange program. Our members consist of school district employees, teachers, past chaperones, past exchange participants, and business members in the community.

4) Our goals are as follows:
   a. To provide education within the school district for Japanese language and culture in the form of Japanese language class at the middle school level, and introduction of culture/customs/language skills at the elementary level.
   
   b. To provide a cultural exchange of students between Ketchikan and Gero/Kanayam; visiting students travel to each school, learn about local industries, and learn about native history and culture.
   
   c. To provide a sharing of Japanese culture with the local community through homestay opportunities and by hosting a Japan Day where the visiting students share/teach traditional Japanese arts.

5) In essence, we (i.e., KGBSD) gets a language program at the middle school level, which many schools don’t have, at about half the cost of a full-time certified teacher. The teacher contributes even more by visiting the elementary schools, and participating in other community activities/groups. We therefore believe that the funding received is worthwhile. Funding from all sources does not cover the entire operating budget costs and does not cross into the student exchange portion; traveling groups from
Ketchikan contribute money towards their tickets and travel, and fundraise for all other expenses while in Japan. Should any funds be left over at the end of the trip, those monies are rolled over into the operating fund to cover any shortfall.

6) Long term benefits include past Kanayama students returning to Ketchikan as the teacher or visiting friends made during their stay. Several past Ketchikan students have also stated that they picked areas of future learning based on their exchange experiences: fishing industries, tourisms and tourist-related industries, international relations and investments, and government-based relations. Our organizational members believe that this exchange fosters a positive regard of people and cultures we perceive as different and thus fosters a tolerance of differences, of which we all benefit from.

Attachments:
- Form 990, no audit done. Note that 990 also includes the student exchange portion of the program; however funding requested does not cross into the student exchange portion.
- Proposed budget for FY 2020-2021
- No specific program or capital project other than the exchange program is anticipated.
- List of agencies that funded our organization, and amounts contributed.

Supporting Materials:
- Copy of certificate of incorporation and copy of IRS letter for non-profit tax-exempt status.
- Copy of current non-profit status with the State of Alaska.
- Current list of governing board.
- Letters of support for the program.

[Committee: Please note that first quarter reports were not submitted as final paperwork was not signed and submitted to the borough until the beginning of the second quarter. The delay was due to the borough not sending the required 2 copies of the approval grant paperwork for signatures; one of the members required for signing was out-of-town when the second copy was received, and so paperwork was delayed until her return.]
## Ketchikan•Gero•Kanayama Exchange, Inc. Proposed Budget FY2020-2021

### Income

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<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Year Surplus</td>
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<tr>
<td>Grant Funding</td>
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<tr>
<td>KGB School District</td>
<td>$15,000.00</td>
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<tr>
<td>Ketchikan Gateway Borough</td>
<td>$17,500.00</td>
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<tr>
<td>Holland America</td>
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<tr>
<td><strong>TOTAL INCOME</strong></td>
<td><strong>$33,500.00</strong></td>
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### Disbursements

#### Exchange Teacher

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<th>Description</th>
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<tbody>
<tr>
<td>Exchange Teacher Stipend</td>
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<tr>
<td>Exchange Teacher Support</td>
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<tr>
<td>Supplies &amp; Materials</td>
<td>$250.00</td>
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<tr>
<td>Exchange Teacher VISA Expenses</td>
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<td><strong>TOTAL EXCHANGE TEACHER</strong></td>
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#### Visiting Teacher

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<td>Visiting Teacher Housing</td>
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<tr>
<td>Travel for SSN, Fees &amp; Farewell Gift</td>
<td>$600.00</td>
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<tr>
<td>Transportation (maintenance &amp; fuel)</td>
<td>$1,000.00</td>
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<tr>
<td>Insurance</td>
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<tr>
<td><strong>TOTAL VISITING TEACHER</strong></td>
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#### General Operations

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<tr>
<td>Advertising &amp; Promotion</td>
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<tr>
<td>Kanayama Visitor Meetings, Meals, &amp; Supplies</td>
<td>$300.00</td>
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<tr>
<td>Corporation Fees</td>
<td>$50.00</td>
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<td>Operation Costs</td>
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<td>Professional Fees</td>
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<td><strong>TOTAL GENERAL COSTS</strong></td>
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<td><strong>TOTAL DISBURSEMENTS</strong></td>
<td><strong>$44,350.00</strong></td>
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Other agencies funding received during FY 2020:

1. Ketchikan Gateway Borough School District, $15,000.00
2. Holland America in-kind grant, $1000.00 (pays for transportation during Japanese students’ visit)
3. Ketchikan Gateway Borough Community Grant, $17,325.00
State of Alaska
Department of Commerce and Economic Development
Division of Banking, Securities and Corporations

CERTIFICATE
OF
INCORPORATION
Nonprofit Corporation

The undersigned, as Commissioner of Commerce and Economic Development of the State of Alaska, hereby certifies that duplicate originals of the Articles of Incorporation of

KETCHIKAN-KANAYAMA EXCHANGE, INC.

have been received in this office and are found to conform to law.

ACCORDINGLY, the undersigned, as such Commissioner of Commerce and Economic Development, and by virtue of the authority vested in him by law, hereby issues the Certificate of Incorporation and attaches hereto a duplicate original of the Articles of Incorporation.

IN TESTIMONY WHEREOF, I execute this certificate and affix the Great Seal of the State of Alaska on


LARRY MERCULIEFF
COMMISSIONER OF COMMERCE AND ECONOMIC DEVELOPMENT

Issued by: Corporations Section, P.O. Box D, Juneau, Alaska 99801. Telephone (907)
INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH  45201

DEPARTMENT OF THE TREASURY

Date: DEC 07 1999

KETCHIKAN-KANAYAMA EXCHANGE INC
PO BOX 6774
KETCHIKAN, AK  99901-6774

Employer Identification Number:
92-0130772
DUN:
17051214041029
Contact Person:
ANDREA SPECK
Contact Telephone Number:
(907) 826-6500
Accounting Period Ending:
June 30
Form 990 Required:
Yes
Addendum Applies:
No

Dear Applicant:

Based on information supplied, and assuming your operations will be as stated in your application for recognition of exemption, we have determined you are exempt from federal income tax under section 501(a) of the Internal Revenue Code as an organization described in section 501(c)(3).

We have further determined that you are not a private foundation within the meaning of section 509(a) of the Code, because you are an organization described in sections 509(a)(1) and 170(b)(1)(A)(vi).

If your sources of support, or your purposes, character, or method of operation change, please let us know so we can consider the effect of the change on your exempt status and foundation status. In the case of an amendment to your organizational document or bylaws, please send us a copy of the amended document or bylaws. Also, you should inform us of all changes in your name or address.

As of January 1, 1984, you are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of $100 or more you pay to each of your employees during a calendar year. You are not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

Since you are not a private foundation, you are not subject to the excise taxes under Chapter 42 of the Code. However, if you are involved in an excess benefit transaction, that transaction might be subject to the excise taxes of section 4958. Additionally, you are not automatically exempt from other federal excise taxes. If you have any questions about excise, employment, or other federal taxes, please contact your key district office.

Grantors and contributors may rely on this determination unless the Internal Revenue Service publishes notice to the contrary. However, if you lose your section 509(a)(1) status, a grantor or contributor may not rely on this determination if he or she was in part responsible for, or was aware of, the act or failure to act, or the substantial or material change on the part of the organization that resulted in your loss of such status, or if he or she acquired knowledge that the Internal Revenue Service had given notice that you would no longer be classified as a section 509(a)(1) organization.

Letter 947 (DO/CO)
Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for federal estate and gift tax purposes if they meet the applicable provisions of Code sections 2055, 2106, and 2522.

Contribution deductions are allowable to donors only to the extent that their contributions are gifts, with no consideration received. Ticket purchases and similar payments in conjunction with fundraising events may not necessarily qualify as deductible contributions, depending on the circumstances. See Revenue Ruling 67-246, published in Cumulative Bulletin 1967-2, on page 104, which sets forth guidelines regarding the deductibility, as charitable contributions, of payments made by taxpayers for admission to or other participation in fundraising activities for charity.

In the heading of this letter we have indicated whether you must file Form 990, Return of Organization Exempt From Income Tax. If Yes is indicated, you are required to file Form 990 only if your gross receipts each year are normally more than $25,000. However, if you receive a Form 990 package in the mail, please file the return even if you do not exceed the gross receipts test. If you are not required to file, simply attach the label provided, check the box in the heading to indicate that your annual gross receipts are normally $25,000 or less, and sign the return.

If a return is required, it must be filed by the 15th day of the fifth month after the end of your annual accounting period. A penalty of $20 a day is charged when a return is filed late, unless there is reasonable cause for the delay. However, the maximum penalty charged cannot exceed $10,000 or 5 percent of your gross receipts for the year, whichever is less. For organizations with gross receipts exceeding $1,000,000 in any year, the penalty is $100 per day per return, unless there is reasonable cause for the delay. The maximum penalty for an organization with gross receipts exceeding $1,000,000 shall not exceed $50,000. This penalty may also be charged if a return is not complete, so be sure your return is complete before you file it.

The law requires you to make your annual return available for public inspection without charge for three years after the due date of the return. You are also required to make available for public inspection a copy of your exemption application, any supporting documents and this exemption letter to any individual who requests such documents in person or in writing. You can charge only a reasonable fee for reproduction and actual postage costs for the copied materials. The law does not require you to provide copies of public inspection documents that are made widely available, such as by posting them on the Internet (World Wide Web). You may be liable for a penalty of $20 a day for each day you do not make these documents available for public inspection (up to a maximum of $10,000 in the case of an annual return).

You are not required to file federal income tax returns unless you are subject to the tax on unrelated business income under section 511 of the Code. If you are subject to this tax, you must file an income tax return on Form

Letter 947 (DO/CG)
KETCHIKAN-KANAYAMA EXCHANGE INC

996-7, Exempt Organization Business Income Tax Return. In this letter we are not determining whether any of your present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

You need an employer identification number even if you have no employees. If an employer identification number was not entered on your application, a number will be assigned to you and you will be advised of it. Please use that number on all returns you file and in all correspondence with the Internal Revenue Service.

In accordance with section 508(a) of the Code, the effective date of this determination letter is July 3, 1989.

This determination is based on evidence that your funds are dedicated to the purposes listed in section 501(c)(3) of the Code. To assure your continued exemption, you should keep records to show that funds are expended only for those purposes. If you distribute funds to other organizations, your records should show whether they are exempt under section 501(c)(3). In cases where the recipient organization is not exempt under section 501(c)(3), there should be evidence that the funds will remain dedicated to the required purposes and that they will be used for those purposes by the recipient.

If distributions are made to individuals, case histories regarding the recipients should be kept showing names, addresses, purposes of awards, manner of selection, relationship (if any) to members, officers, trustees or donors of funds to you, so that any and all distributions made to individuals can be substantiated upon request by the Internal Revenue Service. (Revenue Ruling 86-304, C.B. 1986-2, page 304.)

If we have indicated in the heading of this letter that an addendum applies, the enclosed addendum is an integral part of this letter.

Because this letter could help resolve any questions about your exempt status and foundation status, you should keep it in your permanent records.

If you have any questions, please contact the person whose name and telephone number are shown in the heading of this letter.

Sincerely yours,

Steven J. Miller
Director, Exempt Organizations

Letter 947 (DO.CG)
SEARCH CORPORATIONS DATABASE

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<th>Entity Name</th>
<th>Name Type</th>
<th>Status</th>
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<td>KETCHIKAN-KANAYAMA EXCHANGE, INC.</td>
<td>Legal Name</td>
<td>Good Standing</td>
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Page 1 of 1
February 23, 2020

Current List of Governing Board

Patricia Perrier, co-president (interim)
Ole Sullivan, co-president (interim)
Elizabeth Avila, vice-president
Colleen Castle, treasurer
Michelle Cornwall, secretary

Other active board members

Dan Berg
Peaches Wallin
Christa Bruce
Pam Christiansen
Mindy Rowser
Penny Ranniger
Emily Avila
Kazuhide Imai (current teacher)
My name is Mindy Hamlin Rowser. I participated in the Kanayama exchange as an 8th grader and also as a Sophomore at K-Hi for the entire school year 1992. As a Ketchikan kid the program changed the trajectory of my life. The hard work, months of preparation and fundraising, Sunday classes and cultural lessons were a short price to pay for what I got in return. My experience in Kanayama ignited a passion for Language and Culture that influenced my major and my College preference. I majored in International Business with a Minor in Japanese using my Japanese language skills to not only supplement my way through college as a tutor, but also to win me an internship working abroad in Hokkaido my Jr. year of college and financing my trip around the world on the Universe Explorer through Semester at Sea. I was awarded the Ambassador of the ship award during my Semester and went on to work and study other languages and other cultures around the world. I could honestly say that every resume I presented with "Japanese as a second language" not only got my foot in the door, literally got me the job. With Japanese being rated the hardest language to learn as a second language - I was leaps and bounds above the competition just on paper. I’ve recently moved back to Ketchikan with my family. I own 3 businesses in town and have a passion and desire to share my skills, language and knowledge with the future children and participants of the program. Out of all the programs, sports and education I came away with from Ketchikan...the Kanayama experience was by far the most influential then and continues to be 30 years later.

--
Mindy Rowser
Mindy@essentialninja.com
www.essentialninja.com
661-714-5762
To Whom it May Concern,

When I first heard about the new exchange program that Ketchikan was starting with Kanayama back in 1987, I was working at the Ketchikan Visitor’s Bureau. Because I had studied Japanese in college, I was asked to give that first group a walking tour of Ketchikan. I pointed out the salmon in Ketchikan Creek, and walked them to the city park, and we finished at the top of Upland Way with lemonade at Susan Valentine’s house.

I was asked again the next summer to do the same for the second group, and it was during one of these times that we also gave them a performance of the Fish Pirate’s Daughter, in which I was playing Sweet William Uprightly that year. I threw in as much Japanese as I could to help them understand. They laughed and clapped along with everyone else.

At the same time, exchange groups of Ketchikan students began going to Kanayama. There they were welcomed into homes, and forgiven of their many faux pas, including walking with shoes on the tatami mats and wetting the futon, while in Ketchikan, our Japanese guests were forgiven for sitting on the toilet with the shoes on the seat (the shoe prints were still visible), and for inexplicably turning on and off the water and letting the floor get all wet during showering and bathing.

Kanayama has fallen in love with Ketchikan, and Ketchikan with Kanayama -- and now the larger city of Gero, of which Kanayama is a part.

Those students have grown to have children of their own take part in this valuable exchange, and many of them have gone on to travel the world and to take part in international business and studies, bringing home their valuable knowledge to continue to support our communities. The adults from both our communities have grown into such work as business people, teachers, civic leaders, medical suppliers, doctors, and so forth.

In divisive times like these, the Ketchikan Exchange Program is an invaluable example of how it is indeed possible not only to get along with those who have different languages, cultures, beliefs, and ways; but to love them as we love our own. It is almost unimaginable now to think of these family members from across the Pacific as former deadly enemies from World War II.

For the sake of our children, whom we all wish to grow into wise and caring adults, I ask you to remember the value of investing in a program which continues to show us how to get along with others who are different, in real friendship, partnership, and love. Now, more than ever, our world needs this. Ketchikan is doing well to continue this shining example, and to support this program which shows the world the reality of working together with, and not against, each other.

Tony Hatake-Worrall
raised in Ketchikan, and living and working in Kanayama, Gero, Japan
To whom it may concern,

My name is Conor Fitzgerald, I am 25 years old and am proud to have been raised by this wonderful community. Upon moving to Ketchikan in the summer of 2004, my family became immediately acquainted with the international relationship between Ketchikan and Kanayama. In less than 6 months since our arrival on the island, our family was set to formally participate in the longstanding relationship via my sister’s acceptance into the program that school year. Fast forward through the fundraisers, housing my sisters exchange student Kozue, and her own travel abroad I knew this was something I was interested in doing myself.

When it was my turn to take the reins as one of my community’s emissaries to Kanayama I couldn’t have been more excited. Through participating in wrapping Christmas presents and making pizzas, engaging in local events with my new friend and exchange student Hironari, to dinners put on with the help of volunteers, I watched as the people of Ketchikan came together to support another year of the exchange.

11 years have passed since my inaugural trip to Japan. The experience had such a profound impact on me that I decided to pursue the English teaching position in Kanayama from which I currently find myself. My reasons for wanting to return center on my desire to give back to the exchange program, community, and country that have afforded me the innumerable opportunities I have benefited from along the way. I wanted to contribute towards the growth of the Ketchikan – Kanayama relationship and that of the United States and Japan as a whole. I wanted to play a part in ensuring members of the community that raised me, and those living in its sister city across the Pacific, would have the same opportunity to expand their world view that I and countless others have had.
I am writing in formal request to those whose powers contain the financial means to help facilitate the continuation of this exchange program to do so. Not only providing direct benefit to the people of Ketchikan, I can attest to the impact that the dollars invested here have on the lives of others living far beyond the shoreline of Revillagigedo.

Respectfully,

Conor Fitzgerald